# boom!

Survey 2023 | The Results

Next Generation
Supply Chain Talent

With thanks to



# boom! | The Global Community for Women in Supply Chain

#### **Functional roles**

Distribution

Logistics

Manufacturing

Network design

Planning

Procurement

Quality

SC HR

SC IT

Sourcing

Strategy

Sustainability

#### Hundreds of members across 47 countries



#### **Industry sectors**

Chemicals

**Consumer Products** 

Fashion & luxury

goods

Food & beverages

Industrial

Healthcare

Hi-tech

Paper & packaging

Pharmaceuticals

Retail

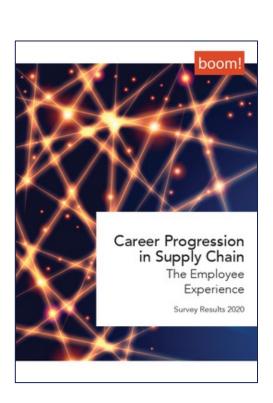
Transportation

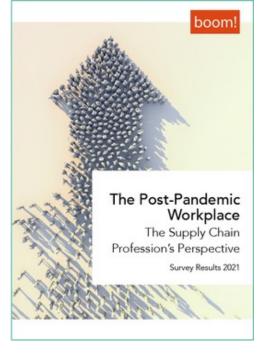
Utilities & energy

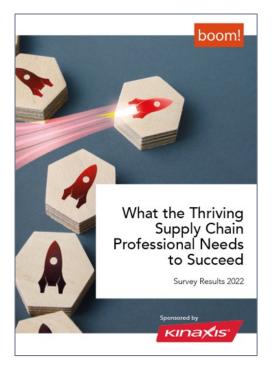
From individual contributors to board-level leaders

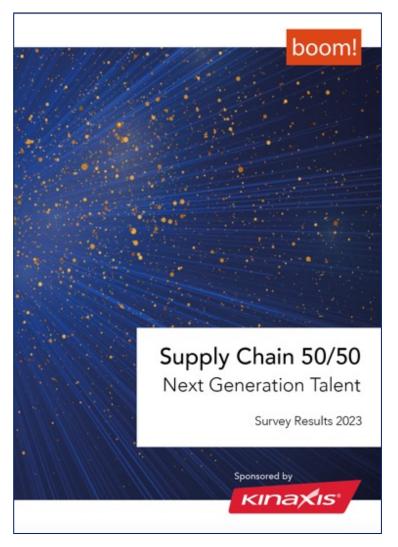


# Tracking people-focused trends in the supply chain profession









# TODAY'S PANEL



Jake Dean

Director
Grainger Center
for Supply Chain
Management



Polly Mitchell-Guthrie

VP of Industry Outreach & Thought Leadership **Kinaxis** 



Beth Morgan

Founder & CEO boom! Global Network



Philip Roe

President Logistics UK



Melanie Salter

Director Supply Chain Research boom! Global Network

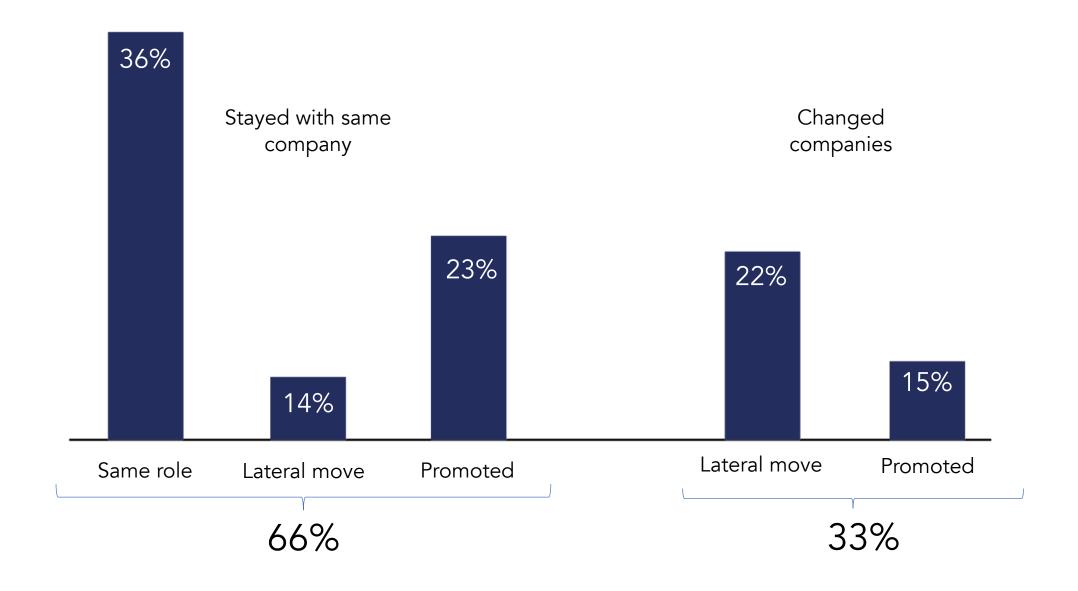
# The supply chain talent crisis continues

- Growing awareness of supply chain as a career
- Increasing number of supply chain-specific courses at graduate and post-graduate level
- Many courses over-subscribed

- Although 21% of companies have a hiring freeze or are downsizing, of the companies that are recruiting, 79% are seeking entry-level candidates
- How can companies attract new talent? Can they hit the ground running? What about retention?



#### JOB MOVEMENTS IN FIRST FIVE YEARS – LESS THAN EXPECTED?

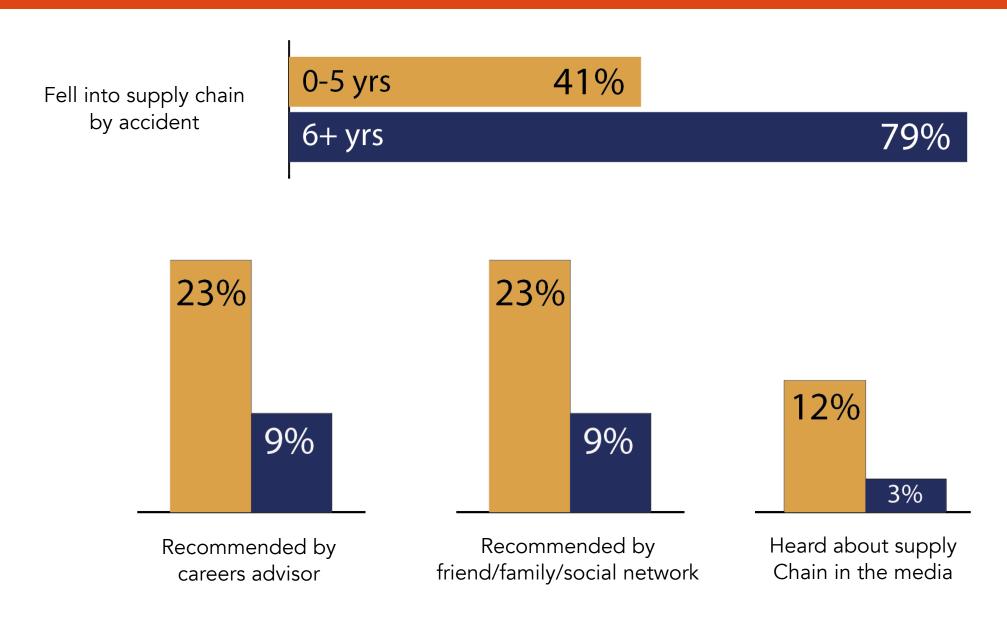








# ATTRACT ME: A career in supply chain is an intentional choice





#### TARGETED RECRUITMENT PRACTICES



Recruiting interns or co-ops



Offering university placements



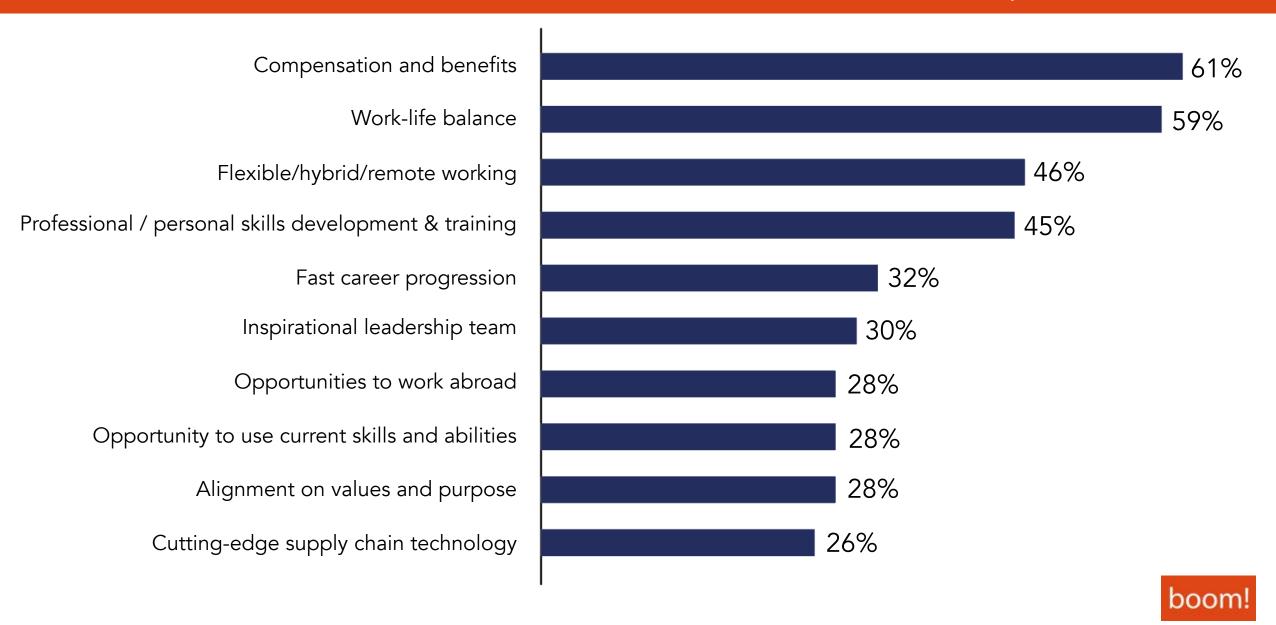
Offering graduate programmes



Offering apprenticeships

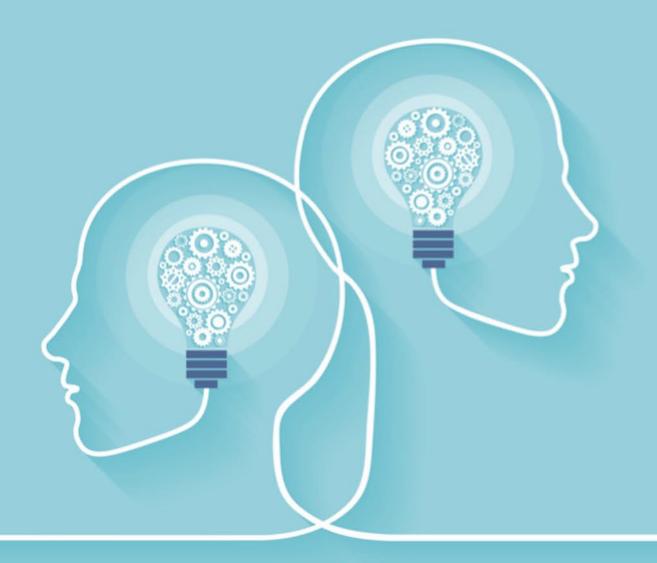


# ATTRACT ME: What the next generation wants most from their employer





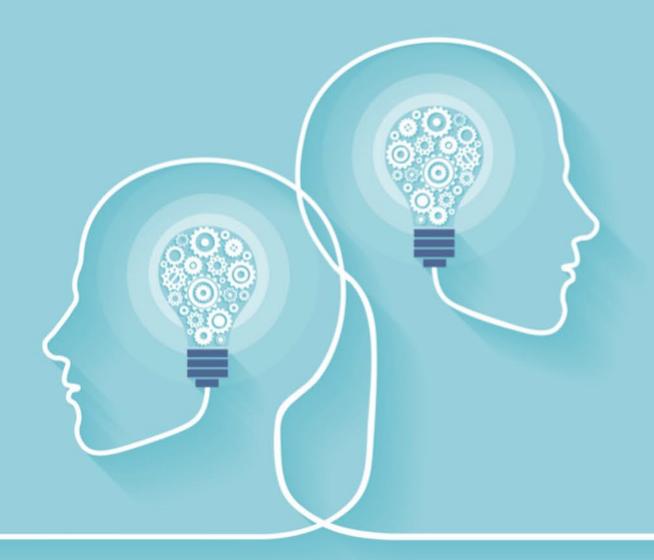
#### DEVELOP ME: The skills the next generation knew they needed before they started



- 1. Problem solving skills
- 2. Adaptability
- 3. Cross-functional collaboration
- 4. Analytical skills
- 5. Communication skills
- 6. Attention to detail
- 7. Critical thinking skills
- 8. Change management skills
- 9. Learning aptitude
- 10. Team player

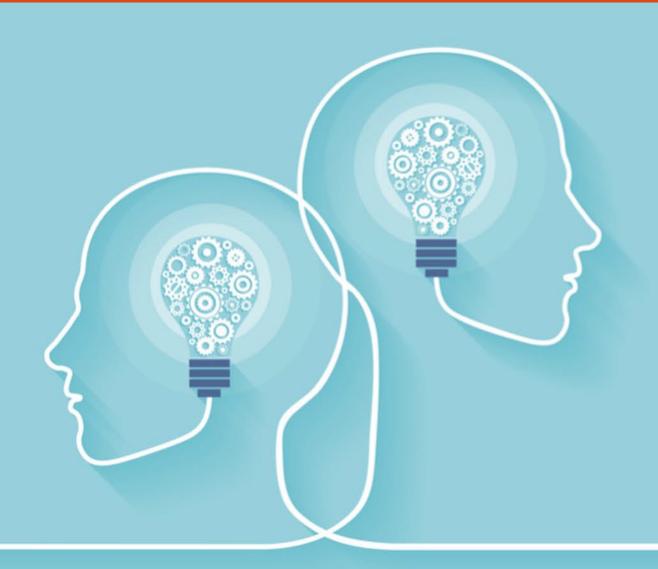


### DEVELOP ME: The skills the next generation found missing from their skill once in role



- 1. Role-focused supply chain knowledge
- 2. Negotiation skills
- 3. Financial knowledge
- 4. Technological aptitude
- 5. Influencing skills
- 6. Change management skills
- 7. Analytical skills
- 8. Cross-functional collaboration
- 9. External collaboration
- 10. Customer-service skills

### DEVELOP ME: The skills the business says they need but are missing or hard to find



- 1. Resilience
- 2. Adaptability
- 3. Critical thinking skills
- 4. EQ (emotional intelligence)
- 5. Attention to detail
- 6. Communication skills
- 7. Interpersonal skills
- 8. Influencing skills
- 9. Problem solving skills
- 10. Role-focused supply chain skills



#### DEVELOP ME: Working together to fill the gaps



Companies working with universities/colleges/schools on supply chain curriculum development



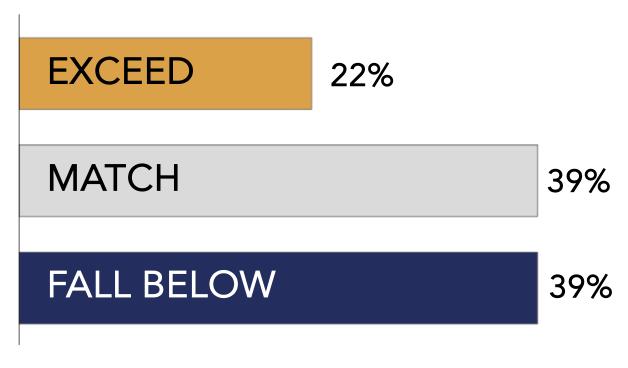
Companies working with industry bodies/associations on supply chain curriculum development





#### EQUIP ME: With the best tools to engage me

The supply chain systems and technology at my company...



... my expectations

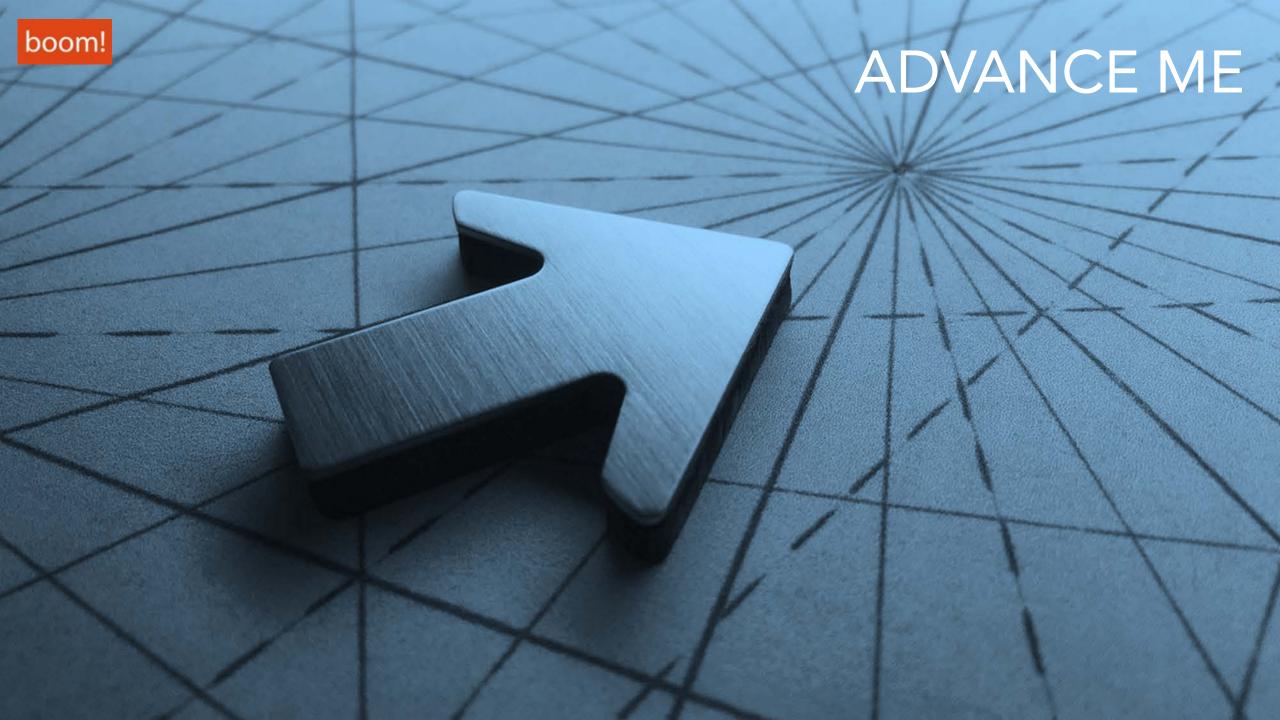


# EQUIP ME: With the best tools to help me be more effective

"The technology at my company helps me do my job efficiently and effectively"





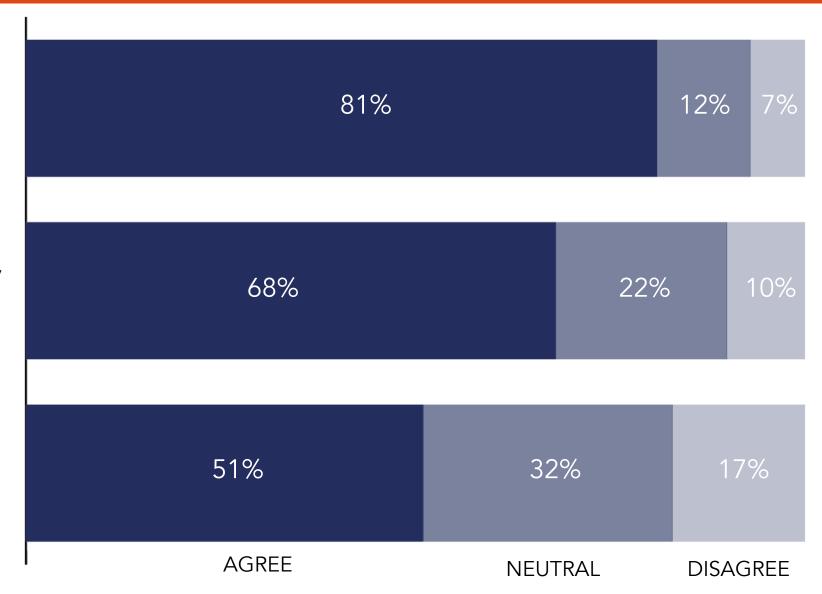


### ADVANCE ME: Better visibility into future career paths is needed

"My job challenges me & gives me opportunities to develop & grow"

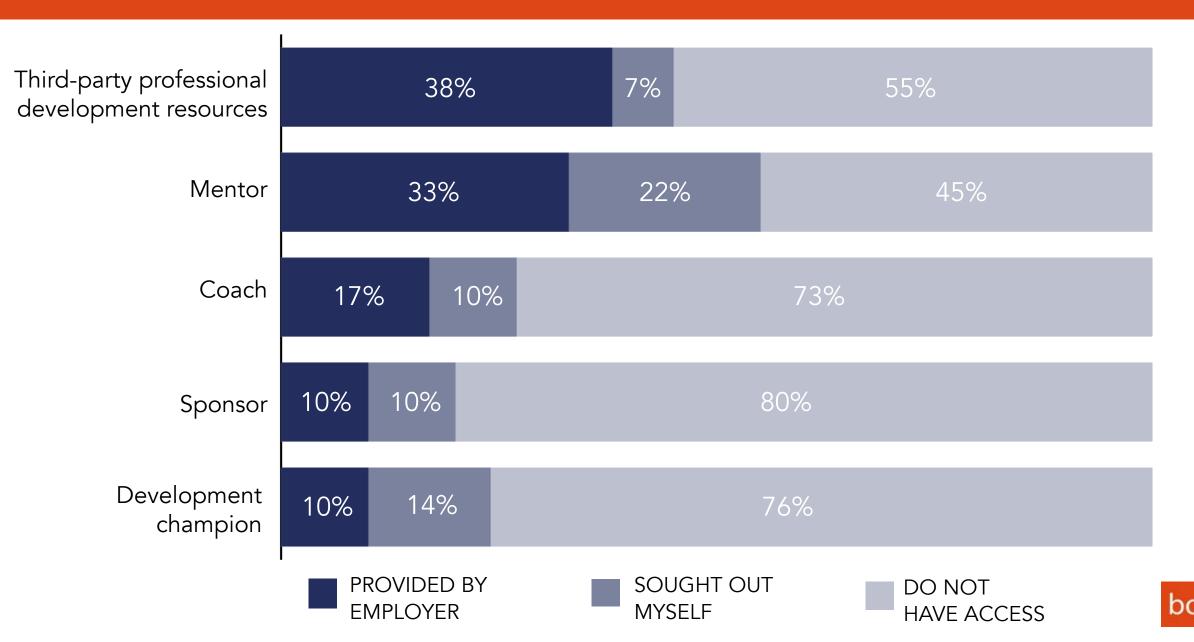
"My employer invests in my professional development"

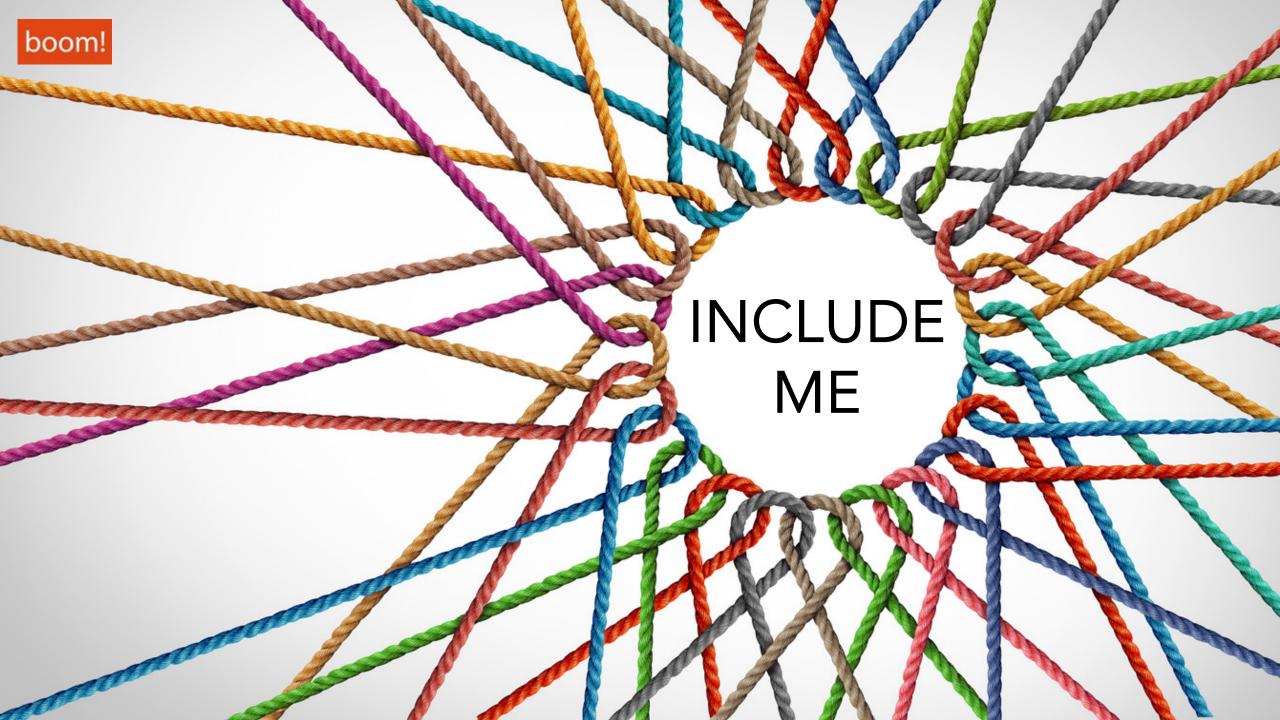
"My employer provides visibility of career paths"



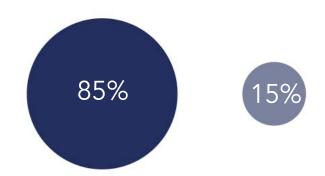


#### ADVANCE ME: MORE SUPPORT FOR FUTURE LEADERS EARLY IN CAREER

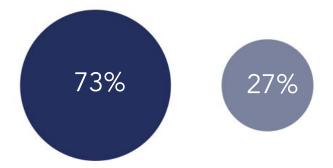




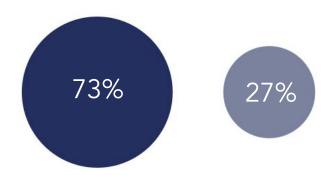
#### INCLUDE ME: Inclusion starts with recruitment



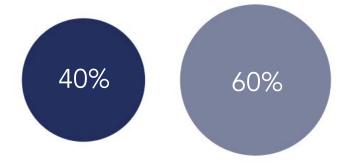
Use gender-neutral language in supply chain job ads



Reflect commitment to DE&I in supply chain job ads



Ensure diverse supply chain recruitment interview panels



As prospective employees their views on DE&I as a cultural 'fit' check

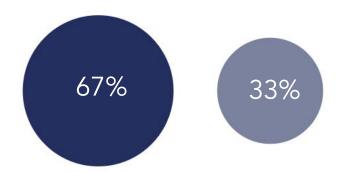


Perform blind CV/resume reviews

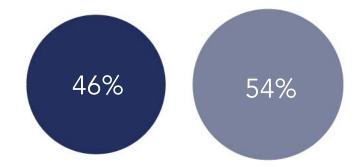




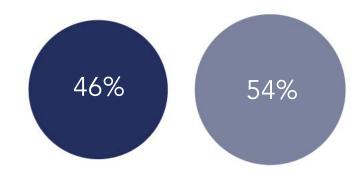
#### **EQUIP ME: And extends into development practices**



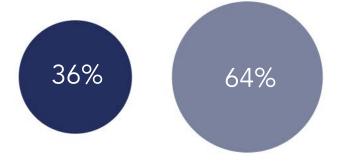
Leadership development that actively supports women & minority groups



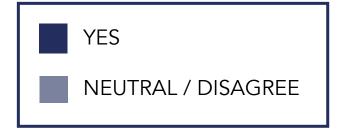
Identification of diverse talent at each site & prepares them for management roles



Transparency in hiring & promotion decision criteria



A diversity champion in succession planning meetings to identify biases







#### The future is bright!



of respondents in the first five years of their careers would recommend a career in supply chain to others

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